

OPINION B



Andrii RYBALKO¹

e-mail: ryb@ukr.net



Iryna KOCHETKOVA²

e-mail: kiv20@ukr.net



Olena KIN³

e-mail: kin_f@ukr.net



Svitlana LIULCHAK⁴

e-mail: svitlanal2016@gmail.com

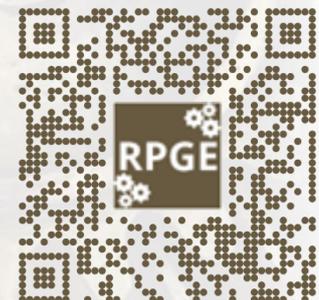


Nataliia KHMIL⁵

e-mail: nkravc0@gmail.com

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¹ National University of Water and Environmental Engineering, Rivne – Ukraine. Doctoral degree in Pedagogy. Associate Professor in the Department of Chemistry and Physics. Institute of Agroecology and Land Management.

² Taras Shevchenko National University of Kyiv, Kyiv – Ukraine. Doctoral degree in Geography Associate Professor in the Department of Geography. Faculty of Geography.

³ H. S. Skovoroda Kharkiv National Pedagogical University, Kharkiv – Ukraine. Doctoral degree in Pedagogy. Associate Professor in the Department of Pedagogy.

⁴ Vinnytsia Mykhailo Kotsiubynskyi State Pedagogical University, Vinnytsia – Ukraine. Doctoral degree in Pedagogy. Associate Professor in the Department of Innovation and Information Technology in Education. Educational and Scientific Institute of Pedagogy and Psychology. Training of Highly Qualified Specialists.

⁵ Municipal Establishment “Kharkiv Humanitarian-Pedagogical Academy” of the Kharkiv Regional Council, Kharkiv – Ukraine. Doctoral degree in Pedagogy. Associate Professor. Professor in the Department of Computer Science. Faculty of Social and Pedagogical Sciences and Foreign Philology.

Opinion - The article is indicated as approved, with mandatory changes, suggestions and notes were made in text and the necessary observations for adequacy placed in this opinion. All observations placed in the text and in this opinion are made with the intention of contributing to the authors' work and enabling an even greater development of its quality.

The article fits the scope of the journal, presenting a relevant and current work topic as well as a good development of the arguments proposed by the authors.

ATTENTION: Any changes that are made to the text, please make them in red for identification.

NOTE: All mandatory changes pointed out in the revision will be highlighted in the text (both in these notes and in the text with comments) in **bold, underlined, red.** these need to be done for the text to be approved.

Keywords: The number of keywords exceeds the journal's maximum, it is necessary to reduce to 5.

Abstract: It is important that the abstract address all fields of the work, from a brief introduction to the conclusions and discussions presented, as well as the methodology, in the case of this text there is no mention of the methodology in the abstract, it is interesting that this mention is made directly, always respecting the limit of 150 words.

Introduction: The introduction actually presents the themes that will be worked on throughout the text, as well as bibliographical connections and their relevance, but it does not present the work itself, it is relevant that the introduction contains a presentation of the objectives of the work, the questions that were made, how these concepts will be explored and their relevance etc., the topic listed as Aims can be incorporated into the introduction as it is presented in a loose and disconnected way as it is.

Bibliography: There is a topic addressed as a literary reference in the text (it was highlighted in red with comments in the text) that does not show any connection, not even tangential, with any point in the work and does not appear to have any relevance to the topic discussed. If the topic is relevant, it is necessary to incorporate this topic in the text as well, there is no development at any time that talks about management and/or sports at work and there is no

connection presented between this topic and the topic of distance education presented, if not is in fact a relevant topic, it is necessary to remove from the work, both the excerpt and the reference used.

The topic in question: “**KUBITSKYI *et al.* (2022) study the management of pedagogical and sports, and educational institutions in Ukraine. The authors examine the organizational structure of pedagogical and sports and education institutions, focusing on the role and functions of management. They analyze different management models, such as hierarchical structure, delegation of authority, and collective decision-making.**”

Methodology: The methodology, despite presenting the methods used, leaves gaps that can be questioned, starting with the fact that only one of the methods mentioned, scientific research analysis, is explained in its relevance and connections with the work developed, the others were just placed as mention without further development, it is important that all cited methods are developed in their relevance and connection to the work being carried out.

It is also recommended that the methodology contains theoretical references, if possible, of the methods used, or works by other researchers that attest to the use of such methods for the desired purposes in the work and in the way it was presented this development is not done in the methodology, there is , partially, a development of theoretical relevance in literature analysis, but no mention or connection of this with work done in the field of methodology.

Conclusion: The conclusion is presented very briefly and incompletely, without establishing any link with what was worked on throughout the text, it is interesting that the conclusions and proposals presented in the final part of the work are connected with the debates and analyzes made, this movement beyond to better present the authors' voice, helps readers understand how the authors used this analysis or that discussion to arrive at that conclusion or question. It can also be noted that the final paragraphs of the discussion are presented in the form of a conclusion, and if the authors are interested, they can be incorporated into the conclusion and developed in this process of improving the conclusion.

References: In the list of references there are several incomplete references, missing authors' names, it is necessary to change them.

I am in favor of publication with the mandatory corrections!